(a nonprofit Michigan corporation) Ann Arbor, Michigan

Financial Statements

December 31, 2020 and 2019

Table of Contents

Independent Auditors' Report	Pages 1-2
Statements of Financial Position December 31, 2020 and 2019	Page 3
Statement of Activities Year ended December 31, 2020	Page 4
Statement of Activities Year ended December 31, 2019	Page 5
Statement of Functional Expenses Year ended December 31, 2020	Page 6
Statement of Functional Expenses Year ended December 31, 2019	Page 7
Statements of Cash Flows Years ended December 31, 2020 and 2019	Page 8
Notes to Financial Statements	Pages 9-17



Independent Auditors' Report

To the Board of Directors Book Industry Charitable Foundation, Inc. Ann Arbor, Michigan

Opinion

We have audited the accompanying financial statements of Book Industry Charitable Foundation, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material aspects, the financial position of Book Industrial Charitable Foundation, Inc. as of December 31, 2020 and 2019, and the changes it its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section in our report. We are required to be independent of Book Industry Charitable Foundation, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Book Industry Charitable Foundation, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

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Independent Auditors' Report (continued)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

• Exercise professional judgment and maintain professional skepticism throughout the audit.

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

• Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Book Industry Charitable Foundation, Inc.'s internal control. Accordingly, no such opinion is expressed.

• Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

• Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Book Industry Charitable Foundation, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audits.

Altruíc Advisors, CPAs

Certified Public Accountants

Ann Arbor, Michigan March 12, 2021

Statements of Financial Position

December 31	2020	2019
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 1,936,904	\$ 326,364
Investments	1,503,485	1,439,444
Pledges receivable, current	13,000	18,669
Interest receivable	1,018	655
Prepaid expenses	3,612	2,394
Total current assets	3,458,019	1,787,526
Other Assets		
Pledges receivable, net of current portion and		
net present value discount	7,568	12,387
Security deposits	1,560	1,560
Total other assets	9,128	13,947
Total assets	\$ 3,467,147	\$ 1,801,473
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable	\$ 9,423	\$ 26,996
Accrued payroll	6,750	16,385
Derivatives liability	39,944	
Total current liabilities	56,117	43,381
Net Assets		
Without donor restrictions	2,866,966	1,483,228
With donor restrictions	544,064	274,864
Total net assets	3,411,030	1,758,092
Total liabilities and net assets	\$ 3,467,147	\$ 1,801,473

Statement of Activities

Operating Support and Revenue	Without Donor Restrictions	With Donor Restrictions	Total
Support			
Contributions and grants In-kind support Net assets released from restrictions	\$ 3,490,064 124,521	\$ 1,627,721 -	\$ 5,117,785 124,521
Satisfaction of program restrictions Expiration of time restrictions	1,337,887 20,634	(1,337,887) (20,634)	-
Total support	4,973,106	269,200	5,242,306
Revenue			
Special events, net	4,531	-	4,531
Total revenue	4,531		4,531
Total operating support and revenue	4,977,637	269,200	5,246,837
Operating Expenses			
Program services	3,230,933	-	3,230,933
Supporting services			
General and administrative	200,189	-	200,189
Fundraising	285,524	<u> </u>	285,524
Total operating expenses	3,716,646	-	3,716,646
Total operating support and revenue			
in excess of operating expenses	1,260,991	269,200	1,530,191
Other Changes			
Net realized and unrealized			
gains on investments	80,145	-	80,145
Investment income	41,775	-	41,775
Interest income	827	-	827
Total other changes	122,747		122,747
Change in Net Assets	1,383,738	269,200	1,652,938
Net Assets, Beginning of Year	1,483,228	274,864	1,758,092
Net Assets, End of Year	\$ 2,866,966	\$ 544,064	\$ 3,411,030

Statement of Activities

Operating Support and Revenue		hout Donor estrictions		ith Donor estrictions		Total
Support	\$	400 044	¢	407 400	¢	E07 407
Contributions and grants	Ф	400,244	\$	137,183	\$	537,427
In-kind support Net assets released from restrictions		112,366		-		112,366
		000 400		(000 400)		
Satisfaction of program restrictions		232,180		(232,180)		-
Expiration of time restrictions		38,500		(38,500)		-
Total support		783,290		(133,497)		649,793
Revenue						
Special events, net		17,340		-		17,340
Total revenue		17,340		-		17,340
Total operating support and revenue		800,630		(133,497)		667,133
Operating Expenses						
Program services		469,212		-		469,212
Supporting services						
General and administrative		186,133		-		186,133
Fundraising		241,445				241,445
Total operating expenses		896,790		-		896,790
Total anarating support and revenue						
Total operating support and revenue in deficit of operating expenses		(96,160)		(133,497)		(229,657)
In dencir of operating expenses		(90,100)		(133,497)		(229,057)
Other Changes						
Net realized and unrealized						
losses on investments		214,976		_		214,976
Investment income		58,890		-		58,890
Interest income		507		-		507
Total other changes		274,373		-		274,373
3		,				,
Change in Net Assets		178,213		(133,497)		44,716
Net Assets, Beginning of Year		1,305,015		408,361	1,713,376	
Net Assets, End of Year	\$	1,483,228	\$	274,864	\$	1,758,092

Statement of Functional Expenses

		Program	Services		Su			
	Financial	Scholarship	Disaster		General and			Total
	Assistance	Program	Recovery	Total	Administrative	Fundraising	Total	Expenses
Salaries and wages	\$ 30,395	\$ 6,087	\$ 85,119	\$ 121,601	\$ 92,706	\$ 155,721	\$ 248,427	\$ 370,028
Payroll taxes	2,222	447	6,223	8,892	6,778	11,386	18,164	27,056
Employee benefits	1,685	339	4,719	6,743	5,141	8,634	13,775	20,518
Total personnel costs	34,302	6,873	96,061	137,236	104,625	175,741	280,366	417,602
Grants and assistance	180,322	51,091	2,773,961	3,005,374	-	-	-	3,005,374
Marketing and advertising	31,801	-	31,800	63,601	31,801	31,801	63,602	127,203
Merchant and broker fees	-	-	-	-	16,750	50,249	66,999	66,999
Legal and professional fees	-	-	5,227	5,227	10,454	5,227	15,681	20,908
Occupancy	4,820	-	-	4,820	9,641	4,820	14,461	19,281
Website and IT expenses	-	-	-	-	12,483	-	12,483	12,483
Other program expenses	11,040	-	-	11,040	-	-	-	11,040
Development costs	-	-	-	-	-	9,811	9,811	9,811
Travel	1,644	-	-	1,644	3,053	-	3,053	4,697
Supplies	85	-	-	85	3,841	341	4,182	4,267
Telephone and internet	912	-	-	912	1,824	912	2,736	3,648
Professional development	-	-	-	-	901	2,703	3,604	3,604
Insurance	809	-	-	809	1,617	808	2,425	3,234
Licenses and fees	-	-	-	-	2,692	-	2,692	2,692
Other fundraising expenses	-	-	-	-	-	1,620	1,620	1,620
Miscellaneous expenses	-	-	-	-	-	755	755	755
Meeting expenses	185	-	-	185	369	185	554	739
Postage and shipping	-			-	138	551	689	689
Total expenses	\$ 265,920	\$ 57,964	\$ 2,907,049	\$ 3,230,933	\$ 200,189	\$ 285,524	\$ 485,713	\$ 3,716,646

Statement of Functional Expenses

		Program Services						Si	Jppol	rting Servic	es				
	Financia		Scholarship	Dis	aster			Ge	neral and						Total
	Assistanc	е	Program	Rec	overy		Total		inistrative	Fu	Indraising		Total	E	xpenses
Salaries and wages	\$ 74,90)8	\$ 2,216	\$	8,547	\$	85,671	\$	74,914	\$	138,473	\$	213,387	\$	299,058
Payroll taxes	6,16	62	182		704		7,048		6,162		11,389		17,551		24,599
Employee benefits	4,79	99	142		548		5,489		4,799		8,870		13,669		19,158
Total personnel costs	85,86	69	2,540		9,799		98,208		85,875		158,732		244,607		342,815
Grants and assistance	168,20)4	102,124		30,036		300,364		-		-		-		300,364
Marketing and advertising	26,86	60	12,893		3,223		42,976		29,008		35,455		64,463		107,439
Travel	12,50)5	938		938		14,381		7,816		9,067		16,883		31,264
Merchant and broker fees		-	-		-		-		15,386		5,500		20,886		20,886
Occupancy	5,09	97	-		-		5,097		6,862		7,646		14,508		19,605
Meeting expenses		-	-		-		-		14,234		-		14,234		14,234
Legal and professional fees		-	-		-		-		13,150		-		13,150		13,150
Development costs		-	-		-		-		-		11,799		11,799		11,799
Conferences	3,8 ⁻	0	-		-		3,810		-		3,810		3,810		7,620
Website and IT expenses	1()5	-		-		105		4,710		419		5,129		5,234
Telephone and internet	1,2	55	-		-		1,255		1,689		1,882		3,571		4,826
Supplies		-	-		-		-		4,018		-		4,018		4,018
Insurance	70	67	-		-		767		1,105		1,197		2,302		3,069
Printing	58	86	70		70		726		703		914		1,617		2,343
Licenses and fees		-	-		-		-		-		2,291		2,291		2,291
Postage and shipping	5	'1	-		-		571		822		890		1,712		2,283
Other fundraising		-	-		-		-		-		1,541		1,541		1,541
Other program expenses	30	64	221		65		650		755		-		755		1,405
Professional development	30)2	-		-		302		-		302		302		604
Total expenses	\$ 306,29	95	\$ 118,786	\$	44,131	\$	469,212	\$	186,133	\$	241,445	\$	427,578	\$	896,790

Statements of Cash Flows

Increase (Decrease) in Cash and Cash Equivalents

Years ended December 31	2020	2019
Cash Flows From Operating Activities		
Change in net assets	\$ 1,652,938	\$ 44,716
Adjustments to reconcile change in net assets		
to net cash provided (used) by operating activities		
Net realized and unrealized gains on investments	(80,145)	(214,976)
Amortization of net present value discount	(432)	(146)
Increase (decrease) from changes in assets and liabilities		
Pledges receivable	10,920	26,444
Interest receivable	(363)	174
Prepaid expenses	(1,218)	(353)
Accounts payable	(17,573)	11,207
Accrued payroll	(9,635)	5,436
Derivatives liability	39,944	(10,449)
Net cash provided (used) by operating activities	1,594,436	(137,947)
Cash Flows From Investing Activities		
Net purchases of investments	(808,653)	(390,310)
Proceeds from sales and maturities of investments	824,757	634,396
Net cash provided by investing activities	16,104	244,086
Net Increase in Cash and Cash Equivalents	1,610,540	106,139
Cash and Cash Equivalents, Beginning of Year	326,364	220,225
Cash and Cash Equivalents, End of Year	\$ 1,936,904	\$ 326,364

Notes to Financial Statements

December 31, 2020 and 2019

Note 1 – Nature of Organization and Significant Accounting Policies

Nature of Organization. Book Industry Charitable Foundation ("the Foundation") is a Michigan non-profit corporation that was established in 1996 whose mission is to strengthen the bookselling community through charitable programs that support employees and their families. The Foundation receives a majority of its support from contributions.

Description of Program Services:

Employee Assistance Program. The Foundation established this program in February 1996 to provide short-term financial assistance to individuals who have demonstrated financial need due to severe hardship and/or emergency circumstances. In addition to immediate financial assistance, the Foundation also makes available other tools to help affected employees deal with ongoing financial challenges.

Scholarship Program. The Foundation established this program in January 2002 to assist employees with the costs of higher education. The Scholarship Program is managed by an independent panel of judges who select recipients based on academic performance, leadership, and participation in community and/or school activities, work experience, statement of career goals, and unusual personal circumstance.

Disaster Recovery. The Foundation provides general support to charitable organizations that are meeting the immediate needs of communities affected by widespread disasters, such as hurricanes, floods, fires, and public health emergencies.

Description of Supporting Services:

Management and General - Includes the functions necessary to provide support to the Foundation's program activities. General and administrative activities include those that provide governance (Board of Directors), oversight, business management, financial recordkeeping, budgeting, legal services, human resource management, and similar activities that ensure an adequate working environment and an equitable employment program.

Fundraising - Provides the structure necessary to encourage and secure private financial support from individuals, foundations, governments, and corporations, including donations and pledges received during special events. The Foundation's special event revenue is generated through events held at conferences and an online auction.

Use of Estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Basis of Accounting. The financial statements of the Foundation have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables, and other liabilities.

Cash and Cash Equivalents. The Foundation considers all highly liquid debt instruments with maturities of three months or less to be cash equivalents. The carrying value of cash and cash equivalents approximates fair value because of the short maturities of those financial instruments.

Notes to Financial Statements

December 31, 2020 and 2019

Note 1 – Nature of Organization and Significant Accounting Policies (continued)

Investments. The Foundation's investments are stated at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Foundation's management determines the valuation policies utilizing information provided by the investment advisors and custodians. *See Fair Value Measurements.*

Investment income and gains restricted by donors are reported as increases in unrestricted net assets if the restrictions are met (either a stipulated time period ends or a purpose restriction is accomplished) in the reporting period in which the income and gains are recognized.

Fair Value Measurements. The Foundation reports using fair value measurements, which requires enhanced disclosures about investments that are measured and reported at fair value and establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.
- Level 2 Inputs to the valuation methodology include:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability;
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurements. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for assets measured at fair value.

Equity Securities and Mutual Funds. The Foundation values equity securities and mutual funds with readily determinable market values at fair value as determined by quoted market prices on national security exchanges valued at the closing price on the last business day of the fiscal year. Securities traded on the over-the-counter market are valued at the last reported bid price.

Notes to Financial Statements

December 31, 2020 and 2019

Note 1 - Nature of Organization and Significant Accounting Policies (continued)

Fair Value Measurements (continued)

The method described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date. There have been no changes in the methodologies used at December 31, 2020 and 2019.

In general, investments are exposed to various risks, such as interest rate, credit, and overall volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of the investments will occur in the near term and that such changes could materially affect the investment balances and the amounts reported in the statements of financial position.

Pledges Receivable. Pledges receivable are recognized only when the conditions on which they depend are substantially met and the pledges become unconditional. Pledges receivable are stated net of allowances for uncollectible accounts. Management provides for probable uncollectible accounts through a provision for bad debt expenses and an adjustment to the allowance account based on its assessment of the current status of individual pledges. Balances still outstanding after management has used reasonable collection efforts are written off through a reduction to the allowance account and a corresponding reduction to the receivable. Management believes that all pledges receivable are fully collectible at December 31, 2020 and 2019.

Property and Equipment. It is the Foundation's policy to capitalize property and equipment at cost for purchases over \$1,000, while repair and maintenance items are charged to expense. Donations of property and equipment are capitalized at their estimated fair value at the date of gift. Such donations are reported as unrestricted contributions unless the donor has restricted the donated asset to a specific purpose. Property and equipment are depreciated using the straight-line method over the estimated useful lives of the assets. As of December 31, 2020 and 2019, the Foundation did not have any property and equipment.

Derivatives Liability. At December 31, 2020, the Foundation held call options that do not qualify for hedge accounting. Any gains or losses recognized on derivatives that are not designated as hedging instruments are recognized in current year earnings. All derivative financial instruments are reported in the statements of financial position at fair value, which was \$39,944 for the year ended December 31, 2020. The Foundation did not hold derivative financial instruments as of December 31, 2019.

Basis of Net Asset Presentation. The Foundation reports information regarding its financial position and activities according to two classes of net assets, net assets without donor restrictions and net assets with donor restrictions:

Without Donor Restrictions. Net assets resulting from revenues generated, receiving contributions that have no donor stipulations, providing services, and receiving interest and other income, less expenses incurred in providing program-related services, raising contributions, and performing administrative functions.

Notes to Financial Statements

December 31, 2020 and 2019

Note 1 – Nature of Organization and Significant Accounting Policies (continued)

Basis of Net Asset Presentation (continued)

With Donor Restrictions. Net assets resulting from gifts of cash and other assets that are received with donor stipulations that limit the use of the donated net assets, until the donor restriction expires, that is, until the stipulated time restriction ends or the purpose restriction is accomplished.

Revenue Recognition. Revenues are recorded as the services are rendered. Prepaid amounts are recorded when payments are made. As the services are rendered, revenue is then recorded.

Contributions and Grants. Contributions and grants are recognized when the amounts are received. Donorrestricted contributions and grants are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. Contributions and grants that are restricted by the donor or grantor are reported as increases in net assets without donor restrictions expire in the fiscal year in which the amounts are recognized.

Contributed Goods and Services. Contributed services are recognized if services received (a) create or enhance non-financial assets or (b) require specialized skills and are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. Certain other volunteer services are not recorded in these financial statements as they do not meet the criteria for recognition. Contributed services, including IT support and marketing, were \$124,521 and \$112,366 for the years ended December 31, 2020 and 2019, respectively.

Marketing and Advertising. The Foundation expenses marketing and advertising costs, including donated marketing and advertising, as incurred. Total marketing and advertising expense for the years ended December 31, 2020 and 2019 were \$127,203 and \$107,439, respectively.

Income Taxes. The Foundation is a nonprofit corporation exempt from income taxes as described in Section 501(c)(3) of the Internal Revenue Code and is classified by the Internal Revenue Service as other than a private foundation. Accordingly, no provision for income taxes has been made.

Functional Allocation of Expenses. Direct expenses have been allocated to the applicable program for which the expenses were incurred. Indirect expenses have been allocated between program and supporting services based on an analysis of personnel time and space utilized for the related activities.

Subsequent Events. The Foundation evaluates events and transactions occurring subsequent to the date of the financial statements for matters requiring recognition or disclosure in the financial statements. The accompanying financial statements consider events through March 12, 2021, the date at which the financial statements were available for release.

Notes to Financial Statements

December 31, 2020 and 2019

Note 2 – Pledges Receivable

Pledges receivable are expected to be collected as follows at December 31:

		2020	 2019
Due within one year	\$	13,000	\$ 18,669
Due within one to five years	_	8,000	 12,533
Total pledges receivable		21,000	31,202
Less unamortized present value discount		(432)	(146)
	\$	20,568	\$ 31,056

Pledges receivable due in more than one year are recognized at fair value using present value techniques and a discount rate of 3%.

Note 3 – Fair Value Measurements

The following table summaries the Foundation's fair value of assets measured on a recurring basis, by fair value hierarchy, as of December 31, 2020:

	Level 1	Level 2	Level 3	Total
Assets Common stock Corporate bonds	\$ 1,129,936 -	\$- 373,549	\$ - -	\$ 1,129,936 373,549
Total assets at fair value	\$ 1,129,936	\$ 373,549	\$-	\$ 1,503,485
Liabilities - call options	<u>\$-</u>	\$ 39,944	<u>\$</u>	\$ 39,944

The following table summaries the Foundation's fair value of assets measured on a recurring basis, by fair value hierarchy, as of December 31, 2019:

	Level 1	Level 2	Lev	vel 3	 Total	
Assets						
Common stock	\$ 1,103,751	\$ -	\$	-	\$ 1,103,751	
Mutual funds - equity	97,275	-		-	97,275	
Corporate bonds	-	238,418		-	238,418	
Total assets at fair value	\$ 1,201,026	\$ 238,418	\$	-	\$ 1,439,444	

Changes in Fair Value Levels. The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting period.

The Foundation evaluated the significance of transfers between levels based upon the nature of the financial instruments and size of the transfer relative to total net assets available for benefits. For the years ended December 31, 2020 and 2019, there were no significant transfers in or out of fair value levels.

Notes to Financial Statements

December 31, 2020 and 2019

Note 3 – Fair Value Measurements (continued)

Net investment earnings consisted of the following for the years ended December 31:

	 2020	 2019
Net realized and unrealized		
gains on investments	\$ 80,145	\$ 214,976
Interest and dividends	 41,775	 58,890
	\$ 121,920	\$ 273,866

Note 4 - Line of Credit

The Foundation has a \$925,000 revolving line of credit with a national bank, secured by the assets of the organization. Interest is variable and is based on the current London Interbank Offered Rate ("LIBOR Rate), plus 3.625%. The line does not expire. There were no outstanding borrowings against this line at December 31, 2020 and 2019.

Note 5 - Net Assets with Donor Restrictions

The following summarizes the balances in net assets with donor restrictions at December 31, 2020:

	nuary 1,) Balance	Additions		Additions Releases			Releases		ember 31, 2020 Salance
Purpose restrictions:	 					-			
Comic Book United Fund	\$ -	\$	1,558,849	\$	1,148,383	\$	410,466		
Financial assistance program	94,576		-		94,576		-		
Scholarships	55,452		840		1,294		54,998		
Underserved Markets	-		50,000		-		50,000		
George Keating Fund	-		8,032		-		8,032		
Assistance to comic book stores	93,634		-		93,634		-		
Time restrictions:									
Pledges receivable	 31,202	_	10,000		20,634		20,568		
	\$ 274,864	\$	1,627,721	\$	1,358,521	\$	544,064		

The following summarizes the balances in net assets with donor restrictions at December 31, 2019:

	nuary 1, 2019 alance	A	dditions	R	eleases	ember 31, 2019 alance
Purpose restrictions:						
Financial assistance program	\$ 295,390	\$	-	\$	200,814	\$ 94,576
Scholarships	41,338		24,114		10,000	55,452
Assistance to comic book stores	15,000		100,000		21,366	93,634
Time restrictions:						
Pledges receivable	56,633		13,069		38,500	31,202
-	\$ 408,361	\$	137,183	\$	270,680	\$ 274,864

Notes to Financial Statements

December 31, 2020 and 2019

Note 6 - Commitments and Subsequent Events

The Foundation leases office space under an operating lease agreement that expires in April 2021, with required monthly payments of \$1,607. Rent expense under the aforementioned lease was \$19,282 and \$19,094 for the years ended December 31, 2020 and 2019, respectively.

Future annual minimum lease payments under operating leases are as follows at December 31, 2020:

Year ended				
December 31		Total		
2021	5	\$	6,427	

Subsequent to year end the Foundation extended the aforementioned lease through April 2022, with required monthly payments of \$1,700 beginning in May 2021.

Note 7 - Retirement Plan

During 2017, the Foundation began sponsoring a 401(k) plan for certain employees. The plan allows the Foundation to make discretionary matching contributions. During 2020 and 2019, the Foundation elected to make discretionary matching contributions of up to 1.5 percent of eligible compensation. Contributions to the plan totaled \$6,319 and \$5,374 for the years ended December 31, 2020 and 2019, respectively.

Note 8 - Special Events

The Foundation derived net revenue from the following special fundraising event during the year ended December 31, 2020:

	 Heads or Tails		
Gross proceeds Direct costs	\$ 4,531		
Net revenue	\$ 4,531		

The Foundation derived net revenue from the following special fundraising event during the year ended December 31, 2019:

	Heads or Tails		
Gross proceeds Direct costs	\$	19,840 (2,500)	
Net revenue	\$	17,340	

Notes to Financial Statements

December 31, 2020 and 2019

Note 9 - Liquidity and Availability of Resources

The Foundation receives significant contributions and promises to give that are restricted by donors, and considers contributions restricted for programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. The Foundation manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability; maintaining adequate liquid assets to fund near-term operating needs; and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Foundation has a goal to maintain current financial assets less current liabilities at a minimum of three months budgeted operating expenses. To achieve this target, the Foundation forecasts its future cash flows and monitors its liquidity quarterly, and monitors its reserves annually. During the years ended December 31, 2020 and 2019, the level of liquidity and reserves was managed within the policy requirements.

The Foundation's financial assets available for general expenditures within one year are as follows at December 31:

	2020	2019
Financial assets at year end:		
Cash and cash equivalents	\$ 1,936,904	\$ 326,364
Investments	1,503,485	1,439,444
Pledges receivable	20,568	31,056
	3,460,957	1,796,864
Less amounts not available to be used within one year: Pledges receivable for long-term purposes	(7,568)	(12,387)
Financial assets available for general expenditures within one year	\$ 3,453,389	<u>\$ 1,784,477</u>

Note 10 - Concentrations of Credit Risk

Major Donors. During the year ended December 31, 2020, the Foundation received 24% of their total support and revenue from two donor matching and support initiatives. During the year ended December 31, 2019, one major donor of the Foundation comprised 11% of total support and revenue.

Bank Deposits. The Foundation maintained cash balances in excess of federally insured limits at certain times during the year ended December 31, 2020.

Note 11- Uncertainty Related to a Virus Pandemic

In December 2019, an outbreak of a novel strain of coronavirus ("COVID-19") originated in Wuhan, China and has since spread to a number of other countries, including the U.S. On March 11, 2020, the World Health Organization characterized COVID-19 as a pandemic. In addition, several states in the U.S., including Michigan, where the Foundation is headquartered, have declared a state of emergency.

Notes to Financial Statements

December 31, 2020 and 2019

Note 11- Uncertainty Related to a Virus Pandemic (continued)

Potential impacts to the Foundation include disruptions or restrictions on the Foundation's ability to work which may include restrictions on its ability to provide services, raise funds, and perform necessary administrative tasks. The potential impacts of COVID-19 on the Foundation's funders that may affect the funders' ability to continue supporting the Foundation's operations are unknown.

COVID-19 may also adversely affect the economies and financial markets of many countries, resulting in an economic downturn that could adversely impact the Foundation's operating results. Although management continues to monitor and assess the effects of the COVID-19 pandemic on its operations, the ultimate impact of the COVID-19 outbreak or a similar health epidemic is highly uncertain and subject to change.